SOUTHERN VIRGINIA MENTAL HEALTH INSTITUTE THE COMPREHENSIVE RECOVERY PLAN

2013

This is the sixth year Southern Virginia Mental Health Institute (SVMHI) has developed a Comprehensive Recovery Plan to promote recovery oriented care for those served at SVMHI. This plan was developed with the assistance of the facility Recovery Workgroup and its sub workgroups. The sub workgroups are as following: Treatment Planning and Assessment, Co-occurring, Valued Roles and Employment Services, Psychosocial Programming and Recovery Environment, Recovery Training and Special Events. A full listing of the members is listed in Appendix 1.

This plan will include updated goals and strategies from the previous year's plans and new recovery initiatives (listed in gray). The goals that remain in process from previous years have been renumbered with notes to indicate which year the goal originated.

The Plan is posted on the Facility Website. A summary of the plan goals are listed in the staff and patient newsletter. The plan is reviewed during annual Recovery training provided to all staff members at SVMHI.

Over the last four years, an Annual Patient Recovery Survey has been conducted and consists of three sections which include Resident Choice, Opinions of Care and the Recovery Oriented Services Indicator (ROSI). Benchmarks were selected by averaging the totals for each survey item. Future Survey data will be compared to these benchmarks in the areas of:

- 1. Choice and self determination
- 2. Safety to insure engagement and hope
- 3. Peer involvement: indicating empowerment and advocacy
- 4. Shared treatment involvement between the individual served and the treatment team

For review of past goals achieved at SVMHI, the reader may review previous plans which are listed on the facility website: http://www.svmhi.dmhmrsas.virginia.gov/ as listed under *Recovery Plan*.

Please forward any questions or comments to Caroline Thompson, LPC, LSATP Recovery Program Coordinator, SVMHI at 434-799-6220 or email at caroline.thompson@dbhds.virginia.gov.

SOUTHERN VIRGINIA MENTAL HEALTH INSTITUTE THE COMPREHENSIVE RECOVERY PLAN

Summary of Goals 2013

I. Role of Senior Leadership

• The Medical Staff of Southern Virginia Mental Health Institute and the Administrative Team will provide oversight for the Comprehensive Recovery Plan and review the plan quarterly.

II. Workforce Development

- The facility will seek to employ persons and use peer volunteers to provide peer supported recovery experiences to residents. Training will be offered to staff about the benefits of this practice.
- The facility will develop competency guidelines for new hire and mandated update training regarding the Treatment Planning and Assessment Program System (TAPS). The facility will promote and monitor the use of person centered language in the treatment planning process.
- Training will be provided to staff and residents regarding Trauma Informed Care.
- The facility will provide staff with further training in the assessment of co-occurring disorders.

III. Treatment Planning

- The facility will seek to increase active participation for patients and residents in their treatment plan development.
- Each treatment team will develop a plan to improve team functioning.
- The facility will develop competency guidelines for new hire and mandated update training regarding TAPS and promote person centered language in the treatment planning.

IV. Design of Clinical Record

• The facility will have an increase in the trauma informed care and person centered documentation in the patient record.

V. Resident Activities and Opportunities

- The facility will promote consumer self-advocacy and provide opportunities for self advocacy to be exercised through coaching training. The facility will develop more valued roles within the facility for residents.
- The facility will promote the inclusion of family and/or other identified supports into the treatment process.

- The Facility will promote recovery oriented activities for residents, patients and staff and will promote September as Recovery Month.
- The facility will develop and promote an updated recovery oriented psychosocial rehabilitation program emphasizing the value of individual choice, wellness and empowerment. Group attendance and the importance of Wellness Recovery Action Planning will be emphasized to those served at SVMHI.
- There will be a Therapeutic Green House Program at SVMHI to benefit individuals served, the facility, and the surrounding community.
- The facility will review the need for a WRAP/peer support employment position for a resident.

VI. Relationship to the Community

- The facility will serve as a regional center for recovery training. The facility will act as a broker for recovery-related training opportunities for regional partners.
- The facility will demonstrate to persons served the importance of peer programs and peer support in the community.
- The facility will participate in the Virginia BRSS TAC initiatives and promote the state wide Recovery Forum offering recognition to peer run organizations.

VII. Other Area as Determined Relevant to Enhancing the Recovery Experience of Those Who Are Served by the Facility

• The facility will monitor the recovery paradigm shift using the annual patient survey.

2013 Plan Goals and Strategies

I. Role of Senior Leadership

This domain denotes the involvement of key leadership within the facility who are charged with providing the needed management and guidance for leading SVMHI staff toward the development and operation for a recovery oriented environment of care.

	Goal	Strategy	Measure	Person(s) Responsible	Progress and /or completion date
1	. The Medical Staff of	1. The Medical Staff of Southern	1.Minutes will reflect the	The Medical Director and	
	Southern Virginia Mental	Virginia Mental Health Institute and	review of outcomes	the Facility Director	
	Health Institute and the	the Administrative Team will review			
	Administrative Team will	the plan quarterly.			
	provide oversight in the				
	development and outcomes				
	of the 2013 Comprehensive				
	Recovery Plan.				

II. Workforce Development

This domain describes the means by which management infuses and promotes the recovery model in all aspects of the workforce to insure competency through the employee incentives and training opportunities.

Goal	Strategy	Measure	Person(s) Responsible	Progress and/or completion date
1.*: The facility will employ	1 A: Training will be offered to	1A: The Staff Education and	1A: The Recovery Program	
persons and use volunteers to	staff and residents related to the	Training Coordinator will	Coordinator and Valued Roles and	
provide peer-supported recovery	benefits of hiring peers in the	obtain a roster of those	Employment Services Sub Workgroup and Facility WRAP Facilitator will	
experiences within the facility.	workplace by 8/13.	attending.	present a presentation of the benefits	
*This item was goal number 1 in the			of hiring peers in the workplace to the	
*This item was goal number 1 in the 2012 Comprehensive Plan			SVMHI Staff.	
Workforce Development section and				
has been updated.				
2 ± 171 6 214 21 66 4	2 A A I I MADO	24 411 * 4* 4 66 1		
2.*: The facility will offer training	2 A: A comprehensive TAPS	2A: All existing staff and newly hired staff will have access to	2A: Each Clinical discipline will	
and provide competency guidelines to all clinical staff	orientation process will be developed and proceed during the	the staff training to review as	monitor staff's competency in developing treatment plans utilizing	
members regarding the	orientation and updated staff	measured through records	their EWP and Competency rating	
Treatment Assessment Planning	training program by 6/13. This	maintained in LMS by 12/13.	sheets	
System (TAPS) and will promote	training will outline ongoing	Through successful completion		
TAPS reliance on person centered	treatment planning and	and ongoing supervision, staff		
planning. This training will be	competency guidelines for staff	members will be recognized as		
recognized until the inception of	members who develop treatment	competent to complete person	2 B: The workgroup members will	
the Electronic Medical Record	plans. This effort will focus on	centered plans for patients and	report the data to the Recovery	
through the Department of Behavioral Health and	person centered planning.	residents.	Workgroup.	
Developmental Services.	2 B: A Recovery quality assurance	2B: The workgroup will meet,		
Developmental Services.	Team will be developed made up	maintain minutes and collect		
*This item was goal number 2 in the	of key clinical staff for the	data using the TAPS system on		
2012 Comprehensive Plan of the	reviewing Recovery oriented	the use of person centered		

Workforce Development Section and the goal and strategies have been updated. 3. The facility will seek to enhance the safety of all individual served at SVMHI through the provision of trauma informed care.	topics. The first task the group will focus on will be the use of personal centered language in the treatment plan. This group will develop guidelines and collect data which will be reported to the Recovery Workgroup by 9/13. 3A: Trauma Informed Care Training will be provided to staff and residents by 6/13. 3B: A Performance Improvement Initiative will be created to monitor the provision of trauma informed care by all staff. 3C: The patient's perception of safety while in the facility will be	language. 3 A: 80 % of clinical staff will be trained by 7/13. 3B: The PI project will provide data will include a baseline between 8/13-12/13 and effective positive changes by 3/14. 3C.: The Annual Patient Recovery survey items number	3A: The Recovery Coordinator and the Staff Development and Training Coordinator will identify training resources and scheduled training by deadline. 3B: The Risk Manager will identify measures and key clinicians to record baseline data and training effectiveness	
	monitored on the Annual patient Survey by 3/2014.	7 in the Patients Opinions of Care section and items 1, 5, 7, 8 in the Patient ROSI section will be evaluated for a positive response set increase in 2/14.	3C: The Recovery Coordinator will plan and monitor the administration of the Annual Recovery Survey.	
4. The facility will facilitate the understanding of co-occurring disorders, assessment and treatment interventions for staff members.	4A: Employee's will be educated through training in-house and at conferences which specialize in co-occurring Issues by 12/13. 4B: Employees will have the opportunity to obtain Screening, Brief Intervention, and Referral to Treatment (SBIRT) by 10/13. 4C: A performance improvement initiative will be developed to track individuals with addiction issues and insure they are receiving groups which focus on recovery from addiction by 1/14.	4A and B At least 25% of the clinical staff will have exposure to co-occurring treatment materials, training and assessments as evidenced by training records kept in Staff Development and Training. 4C: Baseline Data from 20% of records will be collected by review of TAPS assessments and selected group interventions between 6/13 and 8/13. Benchmarks will be selected to show an increase in accuracy by clinicians in making referrals to groups which focus on co-occurring issues by 3/14.	4 A: Clinicians will be advised of training opportunities via email, newsletter members by the Cooccurring sub workgroup members. 4C: The Recovery Performance Improvement team will collect data and report findings to the cooccurring sub workgroup.	

III.

Treatment Planning
This domain describes the use of the treatment planning process in the development of promoting and empowering recovery for those served using collaboration with the patients, their chosen supports and their community providers.

Goal	Strategy	Measure	Person(s) Responsible	Progress and/or completion date
1. *The Facility will facilitate and support a culture where patients/ residents are active participants in the treatment team. *This item was goal number 1 in the 2012 Comprehensive Plan of the Treatment Planning Section and the goal and strategies have been updated.	3A: The multidisciplinary team will identify ways to promote more involvement with patients/residents during treatment team meetings by 12/13. 3B: The multidisciplinary team will identify ways to inform the patients/residents about treatment team meetings by 12/13 and incorporate this into a plan. 3C: The patient's perception of treatment team involvement will be monitored on the Annual Patient Recovery Survey by 3/14.	3A: Each multidisciplinary team will have a written plan. 3B: The plan will be submitted to the Medical Director. The multidisciplinary team will develop the means to self monitor the outcomes related to the plan. 3C: Following the Annual Recovery survey in 2/14, the measures of item 5 and 7 in the Resident Choice Section will indicate a positive increase. Items 1 A and B and 2 in Patient Opinions of Care will indicate a positive increase in patient involvement in treatment planning. Items 1, 2, 6 and 11 in the Patient ROSI will reflect a positive increase in patient involvement.	3A: The Medical Director or designee will provide guidelines to each multidisciplinary treatment team about the plans. 3B: The Recovery Workgroup will monitor the progress quarterly of the treatment team's efforts. 3C: The Recovery Department will conduct a Patient Recovery Survey and communicate result to the Recovery Workgroup and during Medical Executive	
2. *The Facility will develop treatment team efficiency to promote the recovery of the person served. *This item was goal number 4 in the 2012 Comprehensive Plan of the Treatment Planning Section and the goal and strategies have been updated.	2A: The treatment team meetings will study ways to manage their time efficiently. Each team will develop an efficiency plan to review with the Medical Director.	4A: The multidisciplinary team leader will devise a plan for improving team function and create outcome measures by 12/13. The Medical Director will make this plan available to the Recovery Workgroup by 12/13.	Team. 4A: The multidisciplinary team leader will led the team to study their time usage and find productive means to produce meanful team meetings	

competency guidelines to all clinical staff members on person centered planning and increase the use of person centered language in assessments and treatment plans. Improveme personal ce treatment guidelines a second quareported to by 6/13. 3A: The tecentered language in treatment plans.	ent team will focus on using entered language in the plan. This group will develop and collect data during the enter of the 2013which will be the Recovery Workgroup collected treatmen are the treatmen person ce increase lapters on ce	on centered baseline data will be from individual assessments and t plans of 10 % of the records by 6/13. Iteam will review 10 % assessment and t team records 6/13-10/13 noting intered language and show a 15% by 1/14. Examples and suggestions of intered language will be provided to nent teams.	3A: The Recovery Performance Improvement team will collect baseline data, review records and generate results. 3B: The will provide suggestions to treatment teams.	
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• Design of Clinical Record

This domain describes how the design of the clinical record becomes the official documentation of the individual's recovery experience at SVMHI.

Goal	Strategy	Measure	Person(s) Responsible	Progress and/or completion date
1.*: The facility will have an	1A: Clinical notes, treatment plans and	1A: Base line data collection	1 A: A workgroup	Not yet complete and will be updated
increase in the trauma	intervention notes will be reviewed by a Recovery	will be collected by 6/13 on	made up of a clinician,	for the 2013 Recovery Plan.
informed care and person	Performance Improvement team between 6/13 and	10% of charts to identifying	peer, and medical	
centered documentation in the	8/13 to obtain baseline data in identifying person	use of person centered	records staff member	
patient record.	centered documentation and evidence of trauma	language and the use of	will collect data and will	
	informed care provision	trauma informed care	become of the Recovery	
*This item was goal number 1	documentation.	documentation.	Performance	
in the 2012 Comprehensive	1B: The Workgroup will develop a worksheet to	1B: Performance	Improvement team of	
Plan. The goal and strategies	collect data by 5/13.	Improvement data will be	Recovery projects	
have been updated to reflect		obtained between 10/13 and		
recovery orientation.		1/14 it will show a increase	1B: The workgroup use	
		trauma informed care	the tool to collect data.	
		documentation		

V. Resident Activities and Opportunities

This domain provides a description of the recovery activities and opportunities and the provision of choice enhances the valued roles selected by those served at SVMHI. It promotes the use treatment approaches that promote recovery and empowers change.

Goal	Strategy	Measure	Person(s) Responsible	Progress and/or completion date
The facility will promote consumer self-advocacy and provide opportunities for self advocacy to be exercised. *This item was goal number 2 in the 2011 Comprehensive Plan and the strategies have been updated.	1A: The Recovery Training sub workgroup will develop goals for the training and organize Coaching training for Residents by extended until 6/13. 1B: The Valued roles sub workgroup will identify at least two trainings that promote a recovery environment and self advocacy for patient's, residents, family and support persons and staff by 6/13. 1C: There will be three Peer to Peer Recovery focus group offerings in the Patient Recovery Schedule by 4/13.	1A: The Sub workgroup will schedule 2 Recovery coach Trainings for residents and volunteers by December 2011 for 20% of person served. 1B: The Valued roles sub workgroup will develop a plan and offer two trainings on self advocacy. Rosters will be kept by staff development. 1C: The Group will be held weekly and attendance will be tabulated in TAPS by the facilitator. Facilitator will meet with clinicians to provide a group description. 1D: Following the Annual Recovery survey in 2/14, there will be an increase of positive response on items number 5 and 7 in the <i>Patient Opinions of Care</i> section and the item 11 on the <i>Patient ROSI</i> .	1A: The Recovery Training sub workgroup will develop the training and goals for the training by 6/12. 1B: The Valued Role sub workgroup chairperson will monitor this goal. 1C. Peer facilitators will record attendance and will serve at least 15 patients by 3/14. 1D: The Recovery Coordinator will plan and monitor the administration of the Annual Recovery Survey.	
2.*: The facility will promote the use of valued roles and will provide opportunities for individuals served to experience those roles. *This item was goal number 3 in the 2011-2012 Comprehensive Plan. The goals and strategies have been updated.	2A: Potential job roles within the facility will be identified by a workgroup of those served and staff members.	2A: Evidence of a planning document which identifies valued roles within the facility available to consumers.	2A: The Peer Support sub-group and the Valued Roles sub-group of the Recovery Workgroup will develop a plan to place consumers in valued roles in the facility.	

3.*: The facility will promote the inclusion of family and/or other identified supports into the treatment process. *This item was goal number 4 in the 2011, 2012 Comprehensive Plan and the strategies have been updated.	3 A: A small workgroup will study the importance of inclusion of supports and or family as important contacts in a person served treatment environment. The workgroup will be made up of peers and facility staff and will obtain feedback from community and family members regarding this issue. 3B: The research will be shared with the Recovery Workgroup 7/13 and a feasibility study proposal will be developed by 2/14.	3A: There will be meetings of this workgroup between 6/13 and 2/14 of the workgroup as evidenced by minutes and attendance records. 3B: The workgroup will present their research to the Recovery workgroup and submit a feasibility study by 8/12.	3A: The workgroup will be made up of Social work Staff and Recovery Therapists and peer members and chaired by the Social Work Director. 3B: The Workgroup spokesperson will review a proposal with the Recovery Workgroup.	
4. *The Facility will promote recovery oriented activities for residents, patients and staff on a regular basis and will promote September as Recovery Month. *This item was goal number 5 in the 2012 Comprehensive Plan and the strategies have been updated.	4 A: An established workgroup of staff and those individuals served will lead this effort by 2/14 and make monthly reports to the Recovery committee on activities planned.	4A: The workgroup will have regular meetings beginning in 4/13. The group will keep minutes and formulize a plan including goals and objectives annually for promoting recovery due by 7/13.	4A: The group which meets monthly will keep minutes and formulize a plan including goals and objectives annually for promoting recovery.	
5.:*The facility will develop and promote an updated recovery oriented psychosocial rehabilitation Recovery program emphasizing the value of individual choice and the importance of attending to promote recovery. *This item was goal number 2 in the 2012 Comprehensive Plan and the strategies have been updated.	5 A.: The PSR programming and Living Environment sub workgroup of the Recovery Workgroup will develop an updated plan by 6/13. 5B. The value of attending PSR activities and groups will be reviewed during treatment team meetings and during community meetings on an ongoing basis. 5C: All clinical staff will be expected to promote choice and communicate the expectation of group attendance to individuals they serve as they plan treatment interventions.	5A: Each individual will have a schedule of their treatment program and a copy will be placed in their treatment record. 5B: The value of attending PSR programming will be documented by team members on the signature sheets during regularly scheduled treatment team meetings and on the patient self evaluation forms. 5C: Evidence of the "promotion of choice" will be evidenced in an increase of "I decide" and Shared "Decision" responses in the Resident Choice items numbers 5 and 6 of the Annual Patient Recovery Survey.	5A: The sub work group will develop a program schedule, assist patients in making choices and assist clinicians in enrolling residents in the program using TAPS to document enrollment. 5B: The treatment team will document patient response regarding PSR programming attendance and assess their understanding of the purposes of attending treatment interventions. 5C: The Recovery Coordinator will plan and monitor the administration of the Annual Recovery Survey.	

6: There will be a Therapeutic Green House Program at SVMHI to benefit individuals served, the facility, and the surrounding community	6A: There will be a coordinated effort through the development of a work team utilizing facility staff, peers and community stakeholders in the development of a Therapeutic Greenhouse Program by 5/13. 6B: A Comprehensive plan will be developed by 5/13 and will include a FY 13-14 budget, required staffing, phases of implementation, and how the program will become included in the Recovery Program Schedule and the SVMHI Employment program.	6A: A work team list will be developed by the Recovery Workgroup and forwarded to the Administrative Team for review and approval. 6B: A written plan will be completed, sent to the Administrative Team, Management team and communicated via the Staff Patient Newsletter.	6A: The Recovery committee will identify team members. 6B: The plan will be provided by the Green House Program team.	
7. The facility will review the need for a WRAP/peer support employment position for a NGRI resident to services to civil patients.	7A: An employment description outlining duties and responsibilities will be developed for a WRAP/Peer Support Position by 1/14. 7B: A joint effort between the Forensic and Civil programs will exist to offer an opportunity for this position by 1/14.	7A: A written description will be provided to NGRI residents and added to the jobs already offered in the Employment Program. 7B: There will be documented meetings between the Forensic and Civil staff members responsible for this task.	7A: A member of the forensic team will develop the description. 7B: The Forensic Program Coordinator and Recovery Coordinator will develop a joint team to study, review and expedite this effort.	

VI. Relationship to the Community

This domain describes the collaborative and developing partnerships with the regional providers and partnering in creating positive treatment outcomes, insuring safety and advocating of those who have mental illness and or substance use disorders and co-occurring disorders.

Goal	Strategy	Measure	Person(s) Responsible	Progress and/or completion date
1.*:The facility will serve	1A: The facility will provide	1A: Record of recovery training	1A: The facility Staff Education	110g1cos ana/or completion date
as a regional center for recovery	recovery training, to community	conducted at community sites.	and Training Coordinator will	
training. The facility will act as a	agencies as requested. The	conducted at community sites.	schedule and coordinate training	
broker for recovery-related	recovery training will be tailored		in community agencies.	
training opportunities for staff	to the community recovery		in community agencies.	
and individuals served who may	environment and community-			
become peer-support staff.	based services delivery. This will			
The same of the sa	be ongoing.			
*This item was goal number 3 in the				
2012 Comprehensive Plan and the				
goals and strategies have been				
updated				
2: *The facility will	2AThe Recovery Workgroup will	2A: A copy of the flyer will be	2A: Peer providers in the facility	
demonstrate to persons served the	request information from peer	generated by 6/12. Contact lists	will create a list and make it	
importance of peer programs and	programs in the region and	will be provided to persons served	available to patients, and place it	
peer support in the community.	monitor the creation of a flyer and	during orientation and offered	in the orientation packet.	
	contact lists to include for persons	during discharge. The flyer will		
*This item was goal number 4 in the	served and to staff.	be used in the WRAP groups.		
2012 Comprehensive Plan and the	4D EI 111 D	4B 4 B 6 6 701		
goal and strategies have been	2B: There will be a Peer	2B: A Peer Conference will be	2B: The Valued Role sub work	
updated.	conference in the region and the	advertised and held by 5/12. A	group and staff development will lead this effort on behalf of the	
	facility will assist with the	roster of participants will be		
	planning of this event through the	generated for this event by 5/12.	facility and make regular reports	
	valued role sub workgroup.		to the Recovery workgroup.	

3. There will be a Therapeutic Green House Program at SVMHI to benefit individuals served, the facility, and the surrounding community.	3A: There will be a coordinated effort through the development of a work team utilizing community stakeholders: i.e. regional partners, club houses, master gardening groups, garden clubs, and extension agents in the development of a Therapeutic Greenhouse Program by 5/13. 3B: The Program plan will include stakeholder input and determine ways to establish relationships with community stake holders for the greater benefit to the community by 8/13.	3A: A work team list and proposal will be developed by the Recovery Workgroup and forwarded to the Administrative Team for review and approval and reflected in the minutes. The list will be presented to the Patient Advocacy Council and announced at a monthly Director's forum and reflected in the minutes. he Southside Behavioral Health Consortium 3B: A request for agreements and/or contracts with stakeholders be generated and maintained through procurement contracts at SVMHI.	3A: The Recovery Coordinator will provide a list of the team and a proposal to the Administrative Team for approval. 3B: The Procurement Director will oversee the process of establishing any contracts and or agreements with community stakeholders.	
4. The Facility will participate in the Virginia BRSS TAC initiative to promote the state wide Recovery Forum offering awards to peer run organizations.	4. Staff members will attend the planning meetings of the BRSS TAC planning team by 6/13.	4. A list of those Staff members invited to the forum will be generated.	4. Those identified by the Director will participate in the state team meetings to participate in the planning efforts of the June Conference.	

VII. Other Area as Determined Relevant to Enhancing the Recovery Experience of Those Who Are Served by the Facility

This domain includes additional areas that support, promote and enhance recovery including administrative duties, survey administration and data collection to promote and guide future directions for SVMHI.

Goal	Strategy	Measure	Person(s) Responsible	Progress and/or completion date
1: *The facility will monitor the	1: A The Recovery Workgroup	1: A 100% of persons served will	1A: A small group of surveyors	
recovery paradigm shift.	will administer a Recovery survey	be provided the opportunity to be	made up of staff and peers as	
	to the individuals served each year	surveyed. Data will be compared	requested by the Recovery	
*This item was goal number 4 in the	and incorporate results in the	to the previous years of the	Coordinator will collect the data	
2011 Comprehensive Plan and the	Comprehensive Recovery plan.	survey. Results are listed in the	from patients and residents served	
strategies have been updated.	The workgroup will collect data	facility newsletter and in the	and from the staff by 2/14	
	from employees and compare the	patient newsletter by 3/14.		
	data. Both surveys will be			
	completed in 2/14.			
	1B: There will be established	1B: The Benchmark data		
	benchmarks on each item to assist	(determined following a review of	1B: The Recovery Coordinator	
	in determining progress made in	survey data for the previous four	will maintain the data.	
	establishing recovery oriented	years) will be maintained with		
	values at.	survey data. The 2014 data will		
		be measured using these		
		benchmarks.		

Appendix 1

Recovery Workgroup

Caroline Thompson Cheryl Chittum Kathy Dolianitis Sylvia McFarland Loretta Abbott Vicki Lowther Brenda Allen Kathy Dodd

Sub Work Groups

Treatment Planning and Assessment

Cheryl Chittum Virginia Behrend Loretta Abbott Jon Roach Bob Lowther

Co-occurring

Tonya Link Caroline Thompson Desiree Phelps Bob Lowther

Valued Roles and Employment Services

Elaine Pridgen Bob Lowther Susan Goard Joan Daniels

Psychosocial Programming and Recovery Environment

Caroline Thompson Lisa Love Mary Johnson Vicki Lowther

Recovery Training and Special Events

Olin Saphrey Vicki Lowther Caroline Thompson Derrick Jones Stacey Gravely Beth Powell William Price Tonya Link Desiree Phelps